



QUARTERLY BUSINESS REVIEW

April 30, 2019



INTRODUCTION

Scott Simms, DIRECTOR OF COMMUNICATIONS

AGENDA

Time	Presentation	Speaker
9:00 a.m.	Introductions	Scott Simms Director of Communications
9:01 a.m.	State of the business: • Environment, Fish and Wildlife updates	Elliot Mainzer Administrator
9:20 a.m.	Power Services update	Joel Cook Senior VP of Power Services
9:28 a.m.	Transmission Services update	Richard Shaheen Senior VP of Transmission Services
9:36 a.m.	Finance update	Michelle Manary Chief financial officer
9:44 a.m.	Grid modernization update	Nita Zimmerman Deputy executive VP of Business Transformation Office
9:51 a.m.	Upcoming involvement opportunities	Scott Simms
9:53 a.m.	Question and answer	



STATE OF THE BUSINESS

Elliot Mainzer, ADMINISTRATOR AND CHIEF EXECUTIVE OFFICER

SAFETY



Incident frequency rate

Number of injuries and illnesses per 200,000 hours worked

——2019 — — Ceiling

1.5



FLEXIBLE SPILL AGREEMENT

- Tests an innovative approach to fish survival while managing costs of hydro generation.
- In place while we complete the CRSO process.
- Resulted in increased coordination and collaboration between federal, state and tribal parties.

FLEXIBLE SPILL

- Implementation has been relatively smooth.
- Coordination with the U.S. Army Corps of Engineers is positive.
 - Implementation of flexible spill at the project level has been very timely.
- Under the current streamflow and system conditions, flexible spill provides more of a day average energy benefit than a capacity benefit.
- Final details of 2020 flexible spill operations will be finalized with spill agreement parties no later than September 2019.

SPILL SURCHARGE

- The spill surcharge adjusts power rates to recover the non-Slice portion of the cost associated with increased spill and resulting lost generation relative to the spill assumptions used when setting rates.
- The FY 2019 spill surcharge assumes the flexible spill operations.

SPILL SURCHARGE

- The average 80-water year cost of additional spill for FY 2019 is lower than it was in FY 2018.
- BPA is proposing no spill surcharge. The cost will be offset through Fish and Wildlife cost reductions.
- Comment period closes May 2; final decision issued May 16.



POWER SERVICES

Joel Cook, SENIOR VICE PRESIDENT OF POWER SERVICES

POWER SERVICES EXPENSE

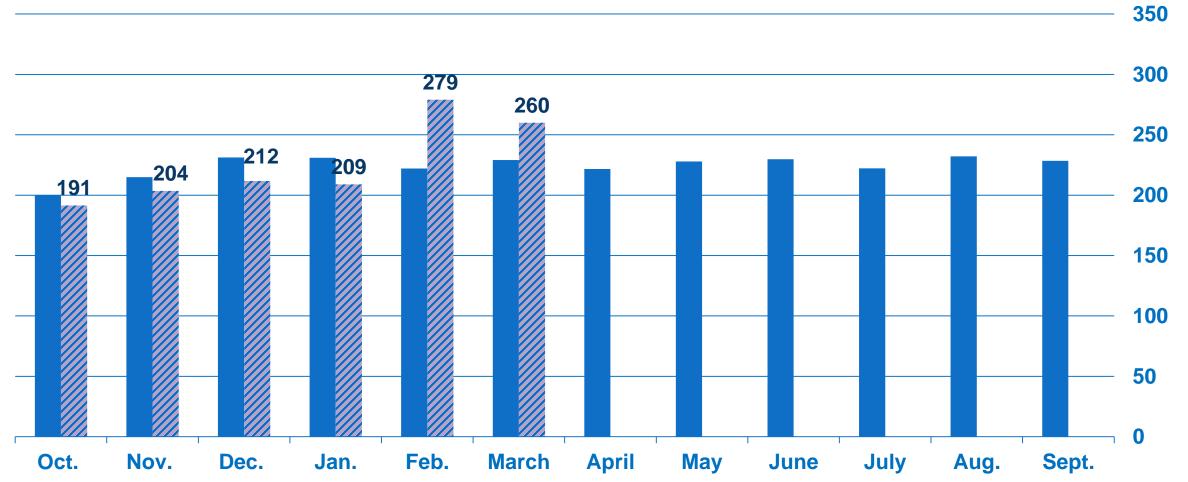
Power Services total expense

Total expenses in millions of dollars

■ BP-18 Rate Case

Actuals

Total expense (in millions of dollars)					
BP-18 Rate Case Q2 actuals/forecast Variance					
Year-to-date	1,321	1,354	33		
FY 2019	2,690	2,608	(82)		



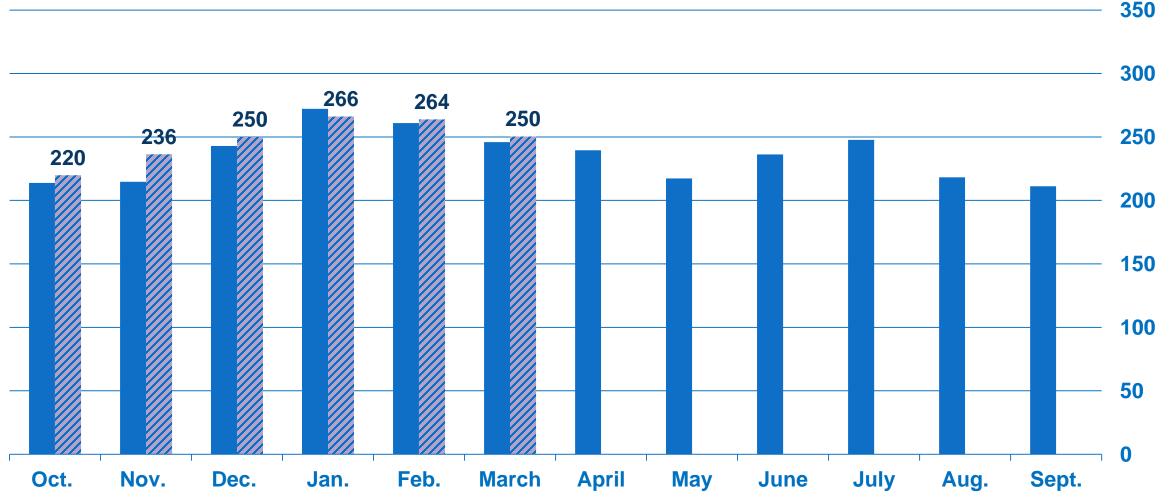
POWER SERVICES REVENUES

Power Services total revenues

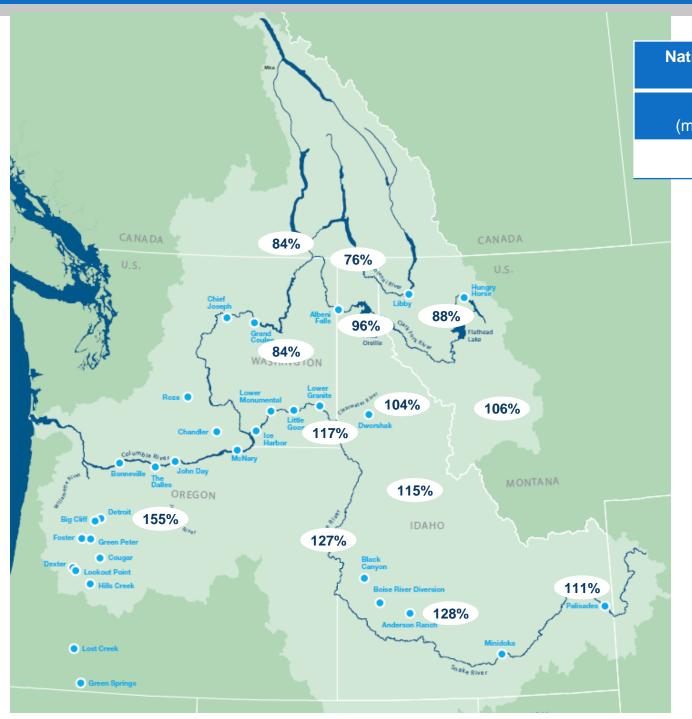
Total revenues in millions of dollars

■ BP-18 Rate Case Actuals

Total revenues (in millions of dollars)				
	Q2 actuals/forecast	Variance		
Year-to-date	1,450	1,487	37	
FY 2019	2,821	2,805	(16)	



SNOWPACK CONDITIONS



Jan. – July (million acre feet)

Percent average

84.1

84

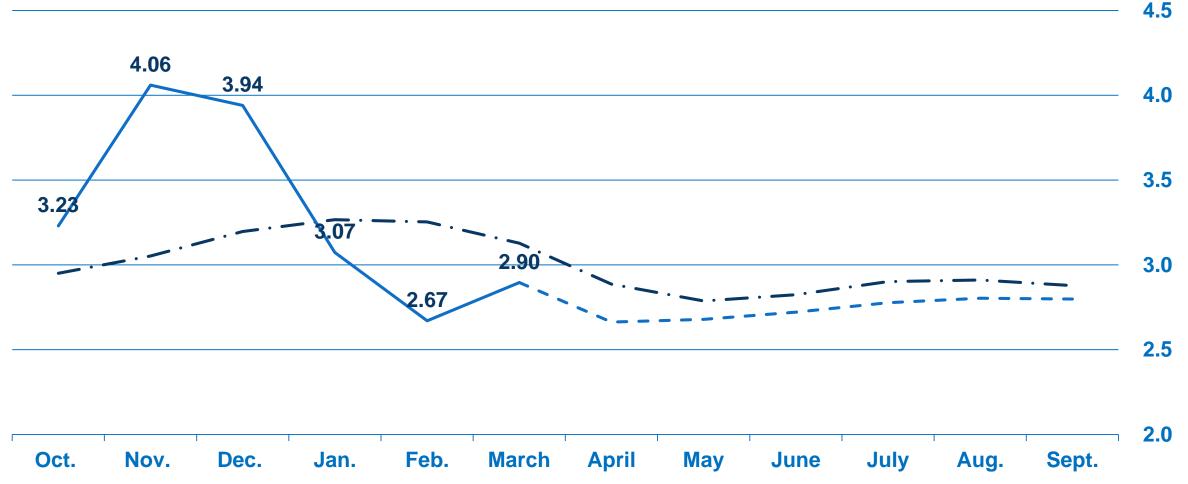
HENRY HUB PRICES

Henry Hub prices

In dollars per one million British thermal units

- BP-18 Rate Case — Actuals (S&P Global Platts) - NYMEX 15-Day Avg (4/12/19)

BP-18 forecast: \$3.00 **FY 2019 average:** \$3.03



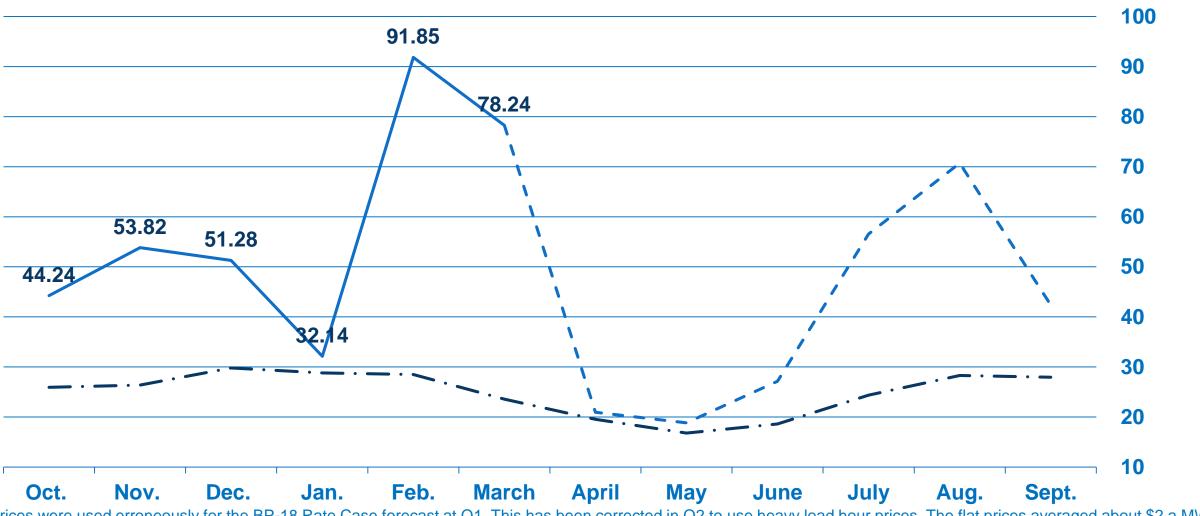
MID-C PRICES

Mid-C heavy load hour prices

In dollars per megawatt hour

— ·BP-18 Rate Case ——Actuals — Forward market (ICE)

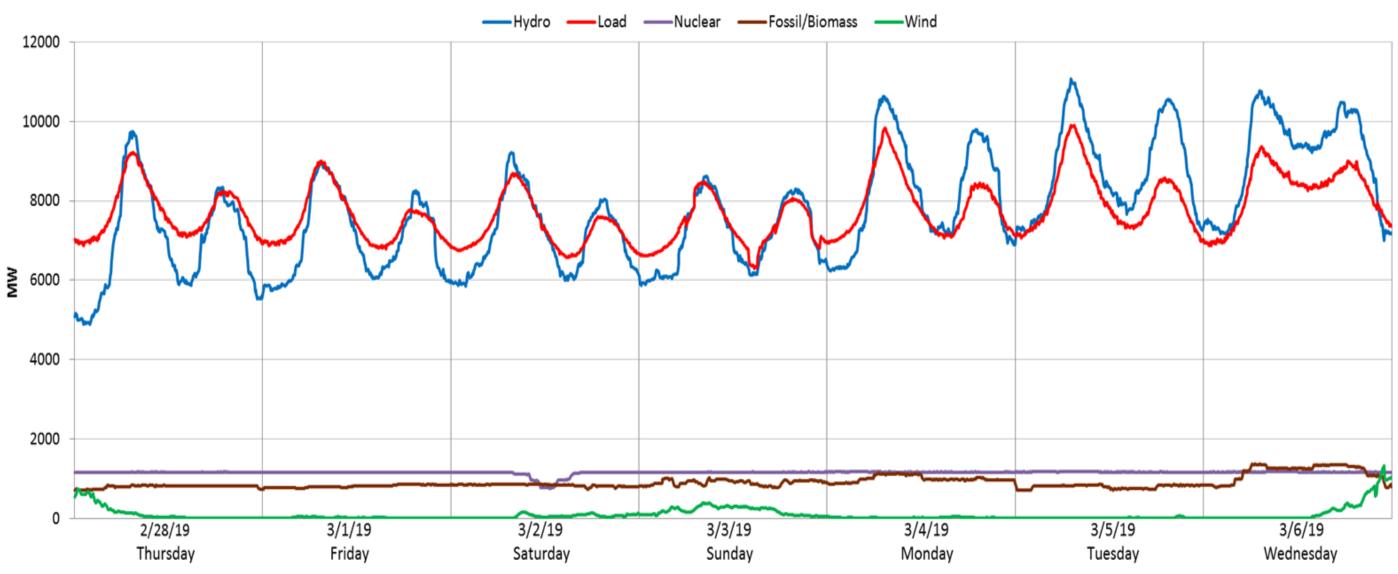
BP-18 forecast: \$24.87 **FY 2019 average:** \$49.01



^{*}Flat Mid-C prices were used erroneously for the BP-18 Rate Case forecast at Q1. This has been corrected in Q2 to use heavy load hour prices. The flat prices averaged about \$2 a MWh less than the corrected HLH prices.

BPA BALANCING AUTHORITY LOAD AND RESOURCES





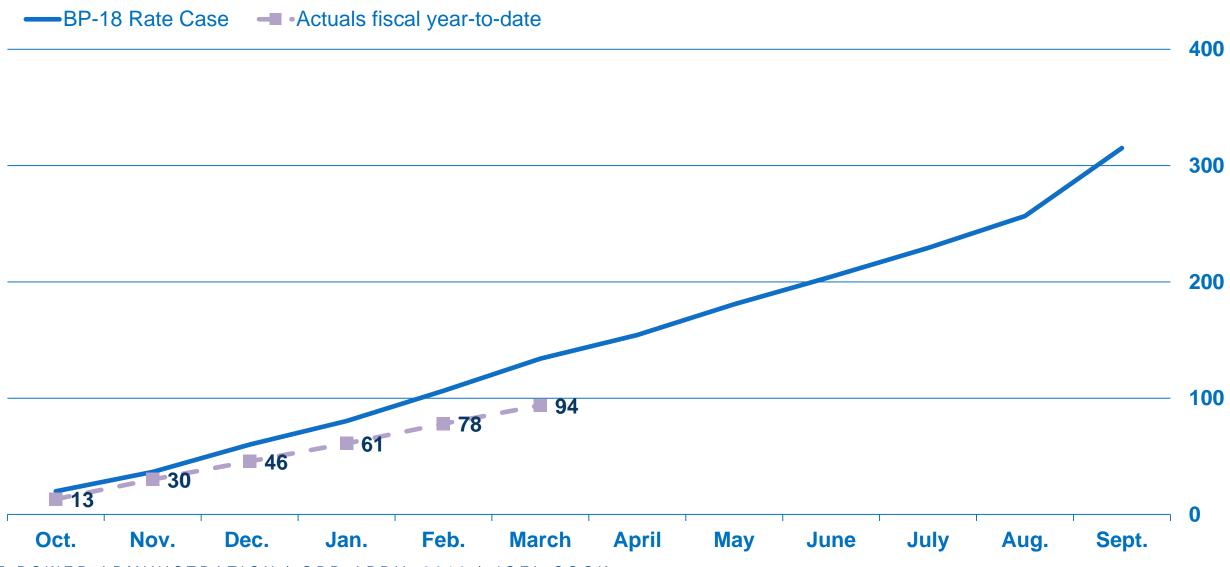
^{*}Load and Resources are for BPA-BAA

POWER CAPITAL EXPENDITURE



Capital expenditure for fiscal year 2019

In millions of dollars

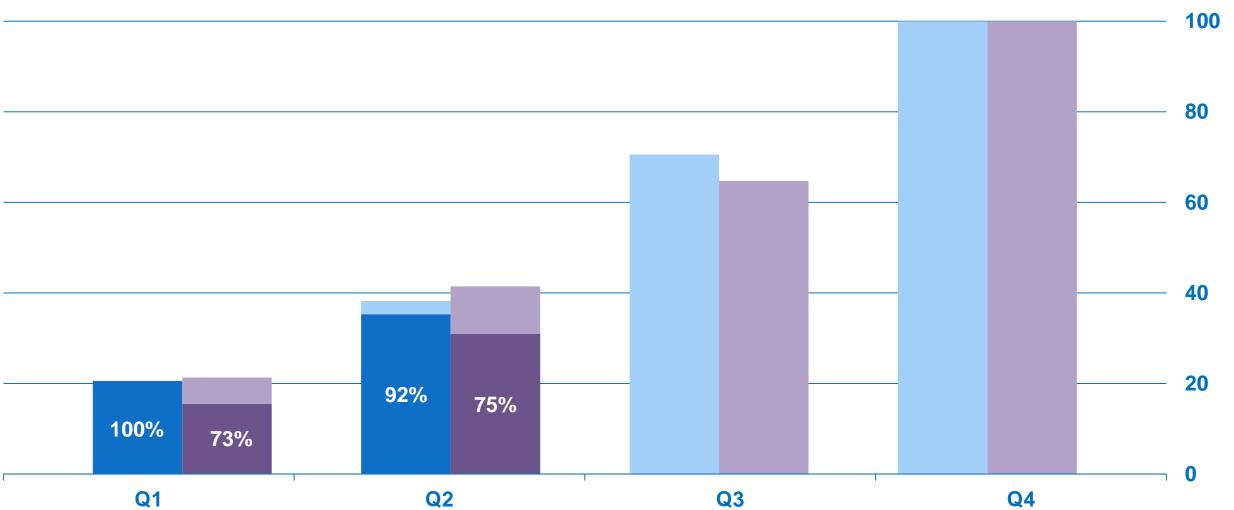


POWER CAPITAL WORK PLAN COMPLETE

Percent of capital work plan completed

The percentage of assets completed compared to budget spent

■ Completed assets ■ Budget spent ■ Planned assets ■ Planned budget

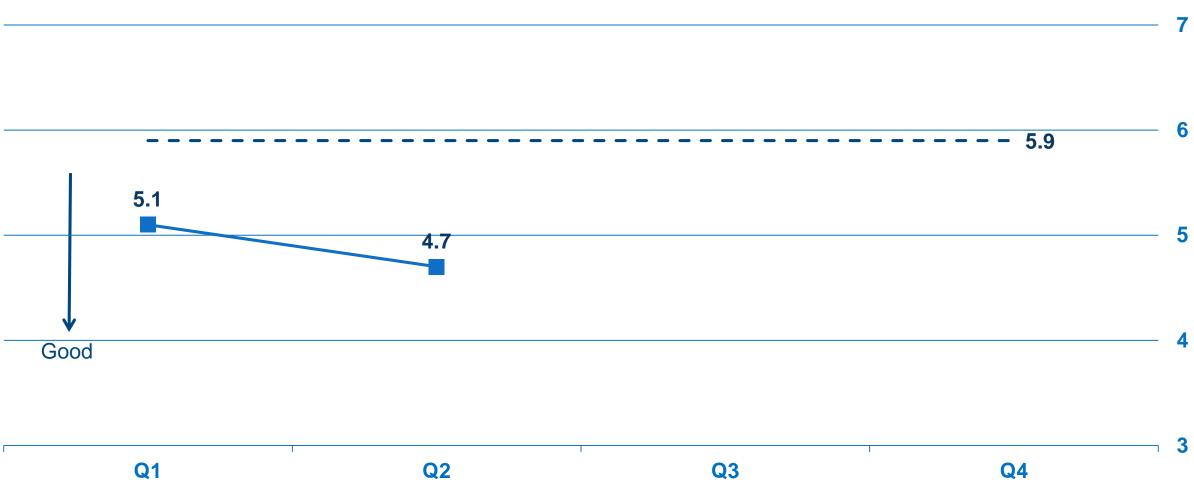


Note: Power's capital work plan completed includes only direct-funded federal hydropower capital projects and spending.

FEDERAL HYDROPOWER RELIABILITY

Federal hydropower forced outage factor

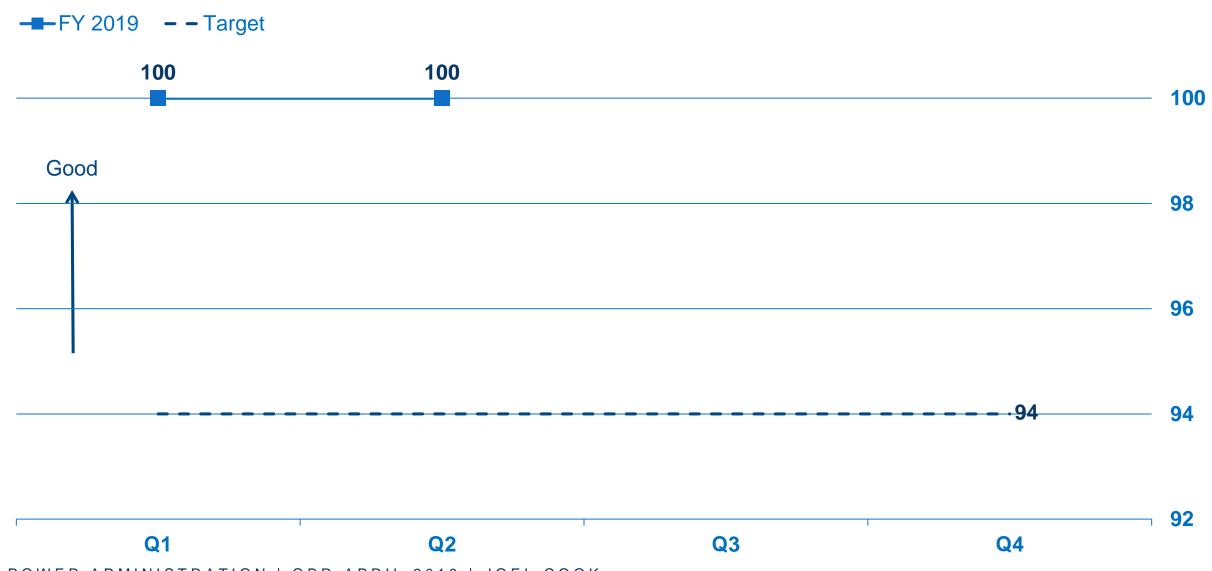
Percentage of hours fed hydro projects are offline due to unplanned outages



COLUMBIA GENERATING STATION RELIABILITY

Columbia Generating Station availability factor

Percentage of time Columbia is available to serve demand





TRANSMISSION SERVICES

Richard Shaheen, SENIOR VICE PRESIDENT OF TRANSMISSION SERVICES

TRANSMISSION SERVICES EXPENSE

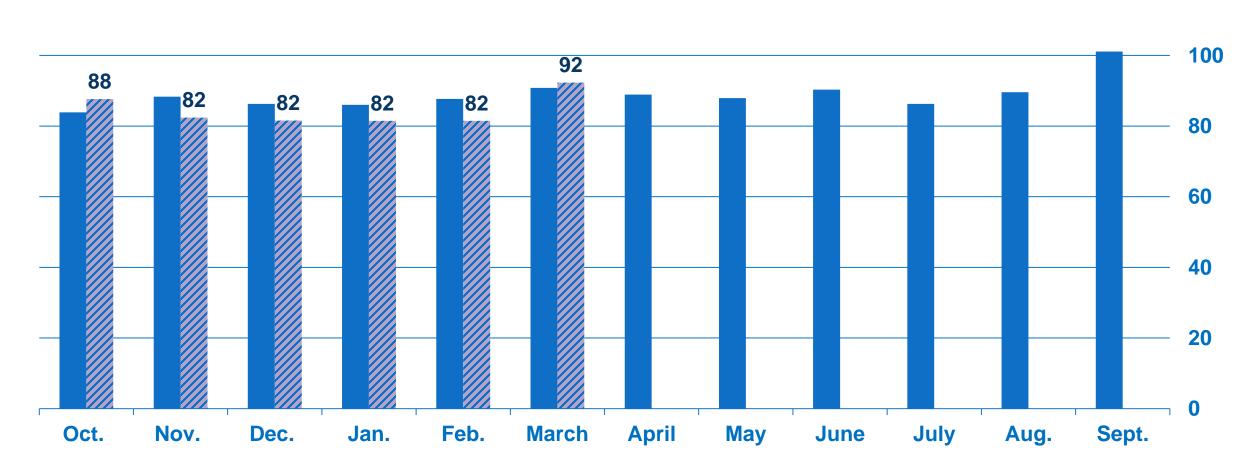
Transmission Services total expense

Total expense in millions of dollars

■ BP-18 Rate Case Actuals

Total expense (in millions of dollars)					
BP-18 Rate Q2 actuals/ Variance					
Year-to-date	523	507	(16)		
FY 2019	1,067	1,066	(2)		

120



TRANSMISSION SERVICES REVENUES

Transmission Services total revenues

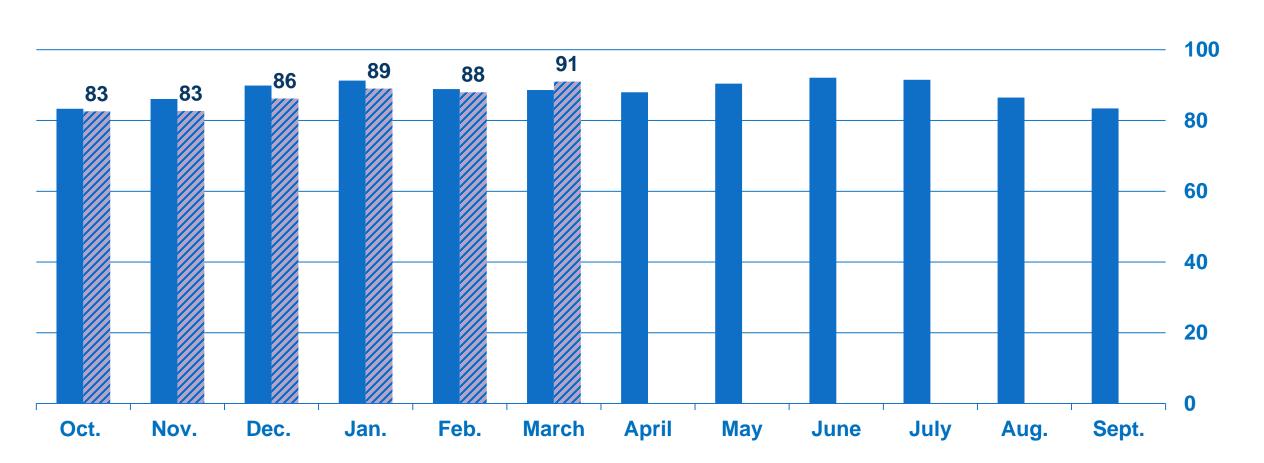
Total revenues in millions of dollars

■ BP-18 Rate Case

Actuals

Total revenues (in millions of dollars)						
BP-18 Rate Q2 actuals/ Variance						
Year-to-date	528	519	(9)			
FY 2019	1,060	1,058	(2)			

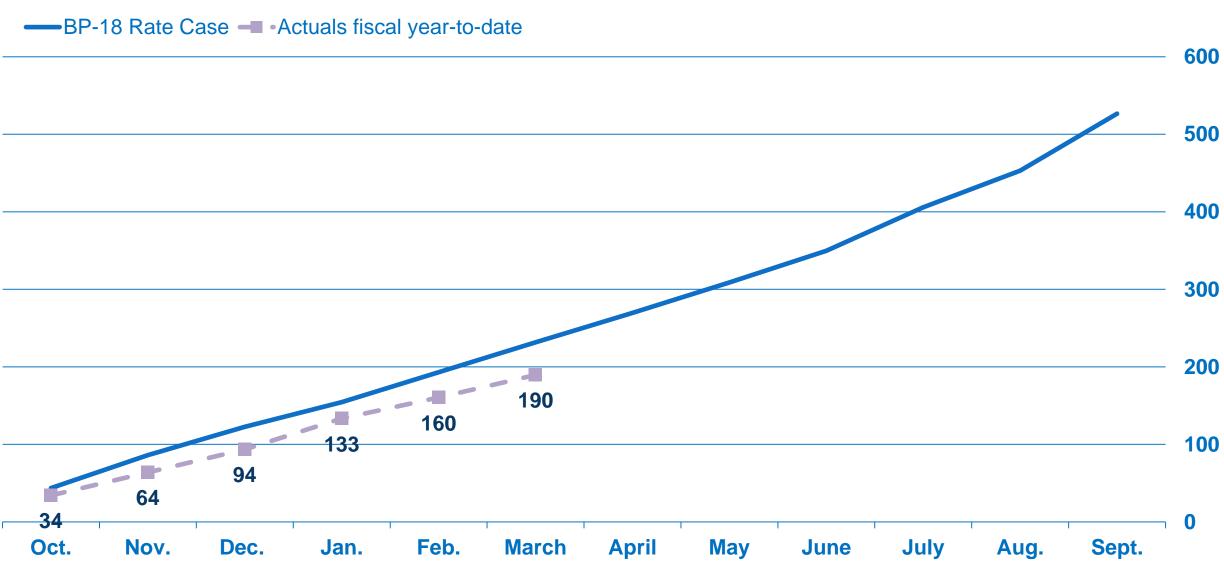
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TRANSMISSION CAPITAL EXPENDITURE

Capital expenditure for fiscal year 2019

In millions of dollars

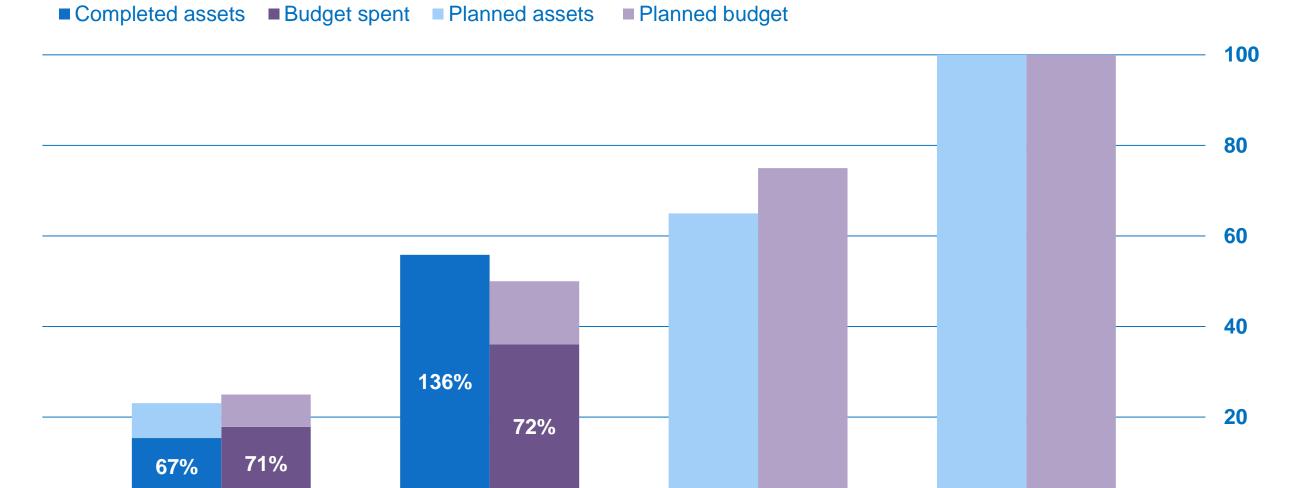


TRANSMISSION CAPITAL PLAN COMPLETE



Q2

The percentage of assets completed compared to budget spent



Q3



Q1

0

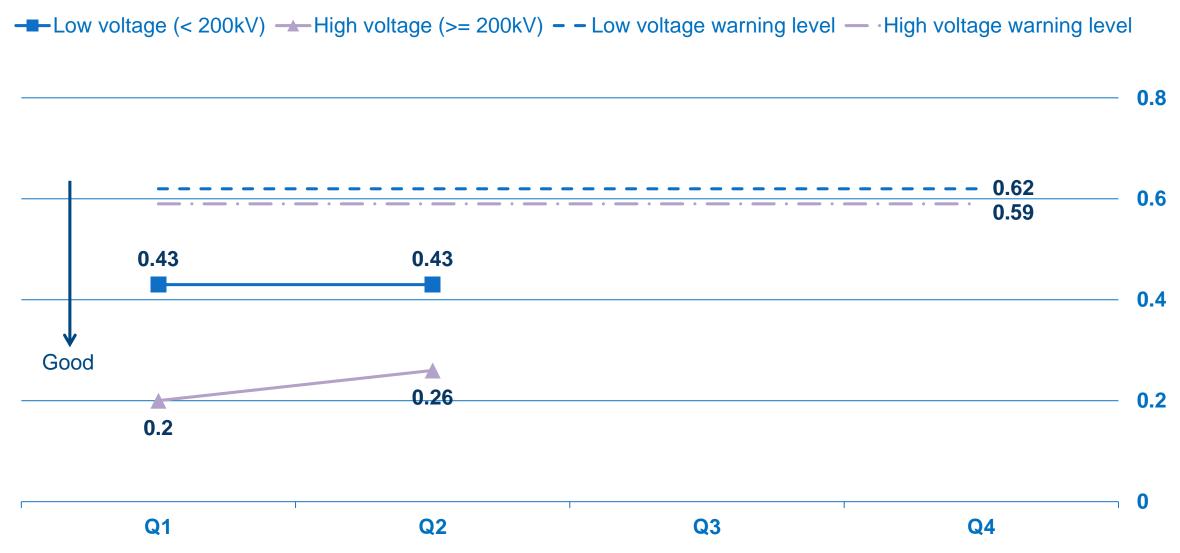
Q4

TRANSMISSION RELIABILITY - SAIFI



System average interruption frequency index

Tracks frequency of unplanned outages



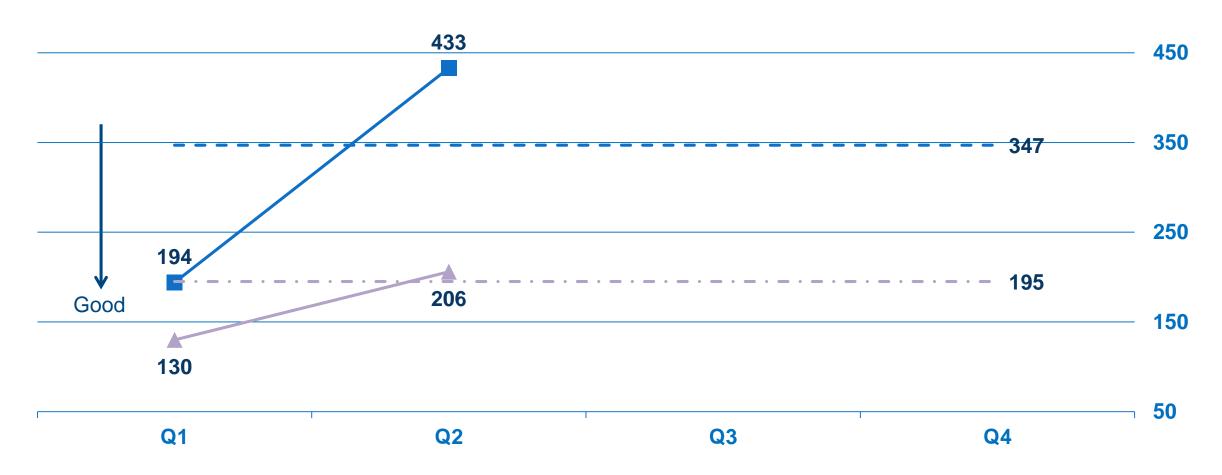
TRANSMISSION RELIABILITY - SAIDI

KPI

System average interruption duration index

Tracks duration of unplanned outages

——Low voltage (< 200kV) ——High voltage (>= 200kV) — Low voltage warning level — · · High voltage warning level



ENGAGE WITH TRANSMISSION

- Winter storm.
- Reliability coordinator services.
- TC-20 Record of Decision signed March 1.



FINANCE

Michelle Manary, CHIEF FINANCIAL OFFICER

BUSINESS LINE FINANCIAL HIGHLIGHTS

\$76 million

more than expected POWER EXPENSES*

\$2 million

less than expected TRANMISSION EXPENSES

\$16 million

less than expected POWER REVENUES

\$2 million

less than expected TRANSMISSION REVENUES

*Note: Power's expenses exclude the \$159 million expense reduction due to Regional Cooperation Debt refinancing

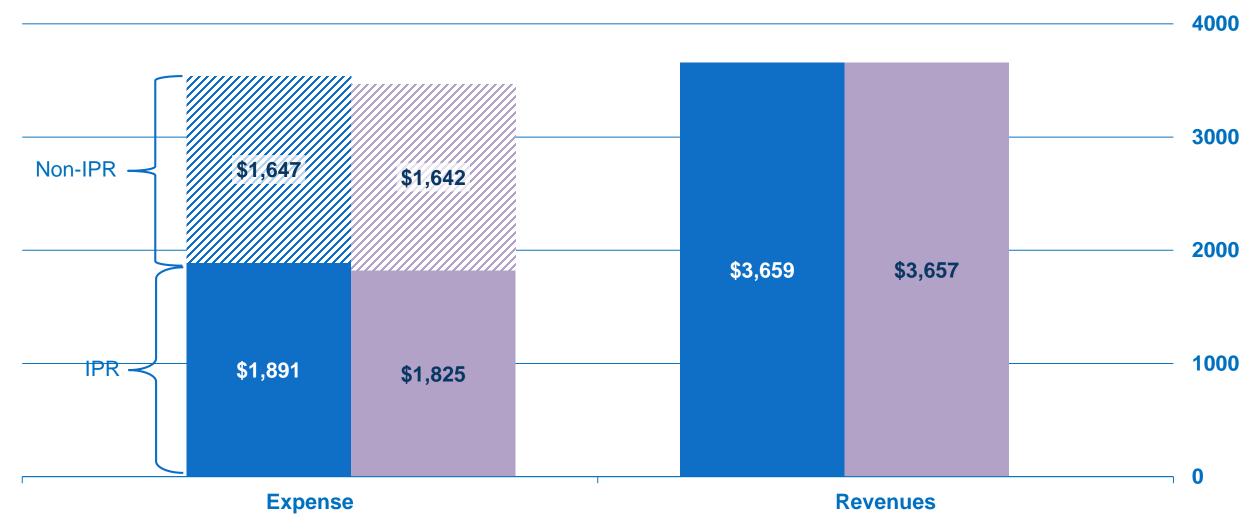
AGENCY FINANCIAL HEALTH



Federal Columbia River Power System

Total expense and revenues in millions of dollars

■ BP-18 Rate Case ■ Q2 EOY Forecast



AGENCY NET REVENUES

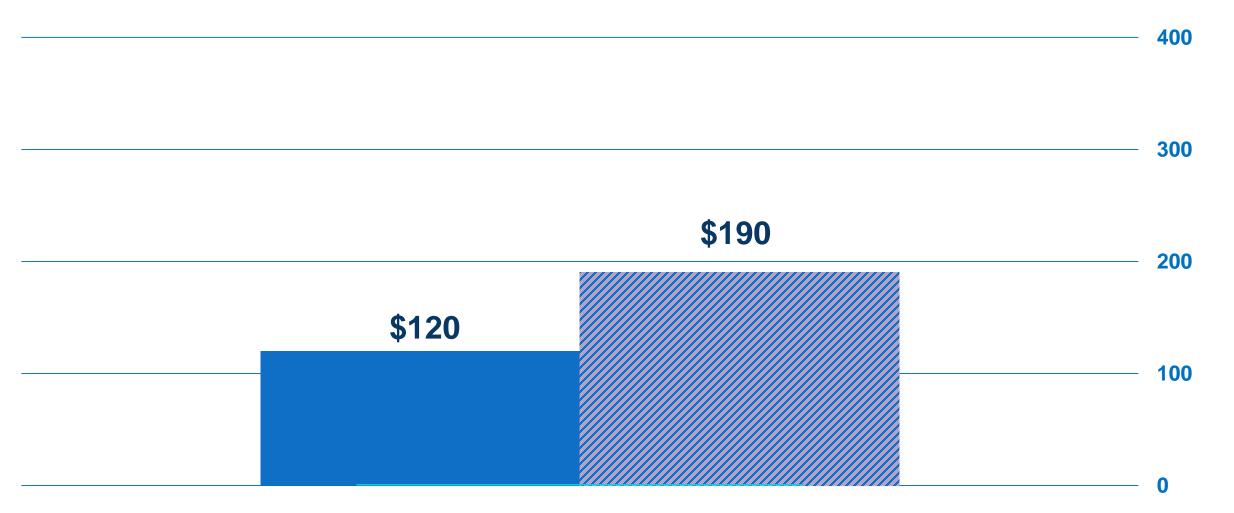


FCRPS net revenues

In millions of dollars

■BP-18 Rate Case ■ Q2 EOY Forecast

Debt transactions (in millions of dollars)						
BP-18 Rate Case	l Variance					
274	190	(84)				



FINANCIAL RESERVES

- Financial reserves review:
 - Continuing to review all ten modules of the business unit split model.
 - Baker Tilly has started external review of work.
- Updated reserves available for risk and not for risk split.
 - More information available at May 3 finance workshop.

DAYS CASH ON HAND



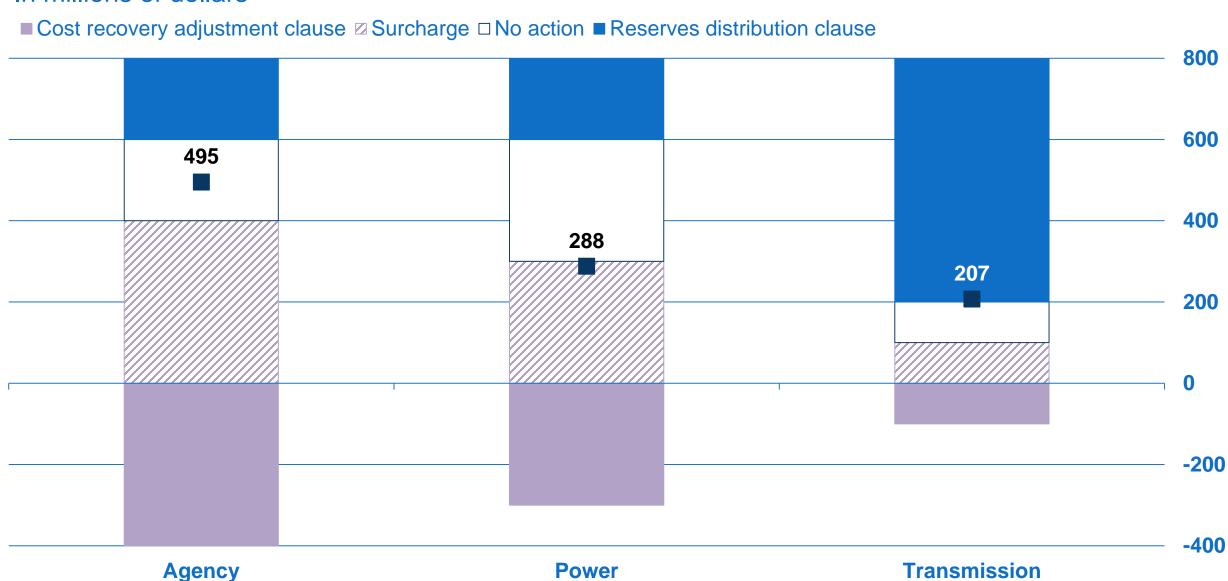
	BP-18 Rate Case			FY 2019 EOY forecast		
	Power	Trans.	Agency	Power	Trans.	Agency
Total reserves	140	409	548	414	322	737
Reserves not for risk	79	40	119	127	115	242
Reserves available for risk	61	369	430	288	207	495
Days cash on hand	12	220	62	58	122	74

^{*}Reserves in millions of dollars

FINANCIAL RESERVES THRESHOLDS

Financial Reserves Policy thresholds and reserves for risk

In millions of dollars



No modelling scenarios resulted in a Power RDC or CRAC or Transmission CRAC. The probability of a Transmission RDC is 2 percent. The probability of a Power FRP surcharge of some amount is 61 percent.

COLUMBIA DECOMMISSIONING STUDY

- New site-specific decommissioning study completed.
- Study will inform decommissioning trust funding decisions and accounting for BPA and Energy Northwest.
- Rate impact:
 - None for BP-20.
 - Further engagement planned ahead of the BP-22 Rate Case.
- More information available on May 3.



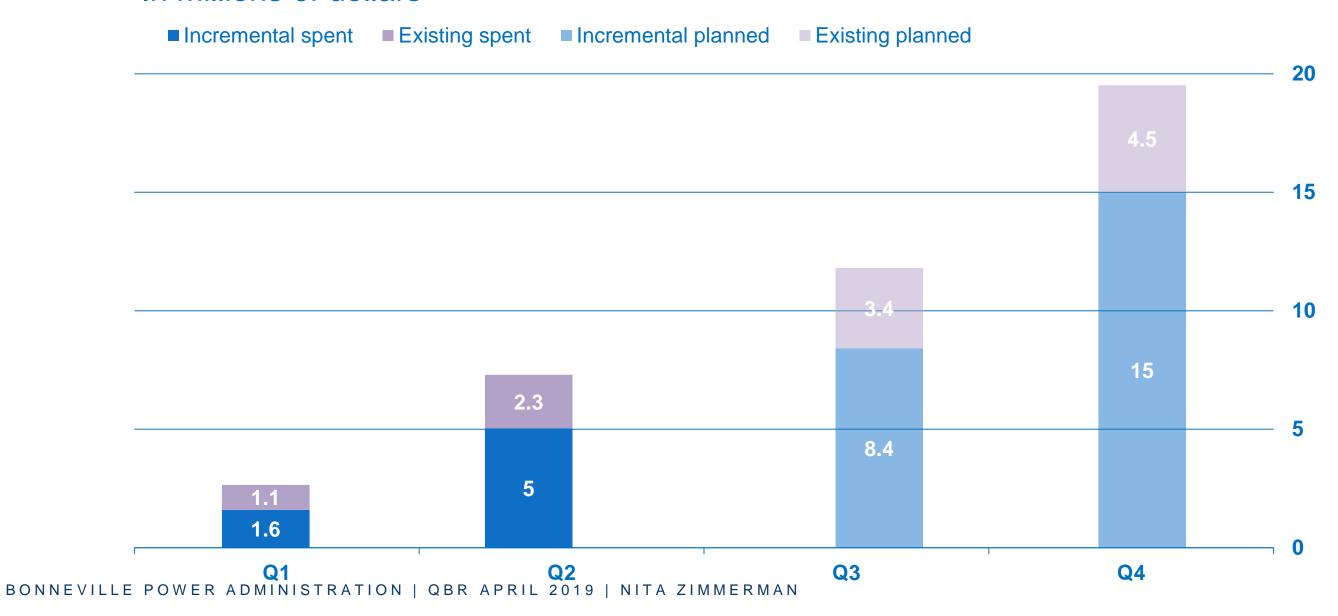
GRID MODERNIZATION

Nita Zimmerman, DEPUTY EXECUTIVE VICE PRESIDENT OF BUSINESS TRANSFORMATION OFFICE

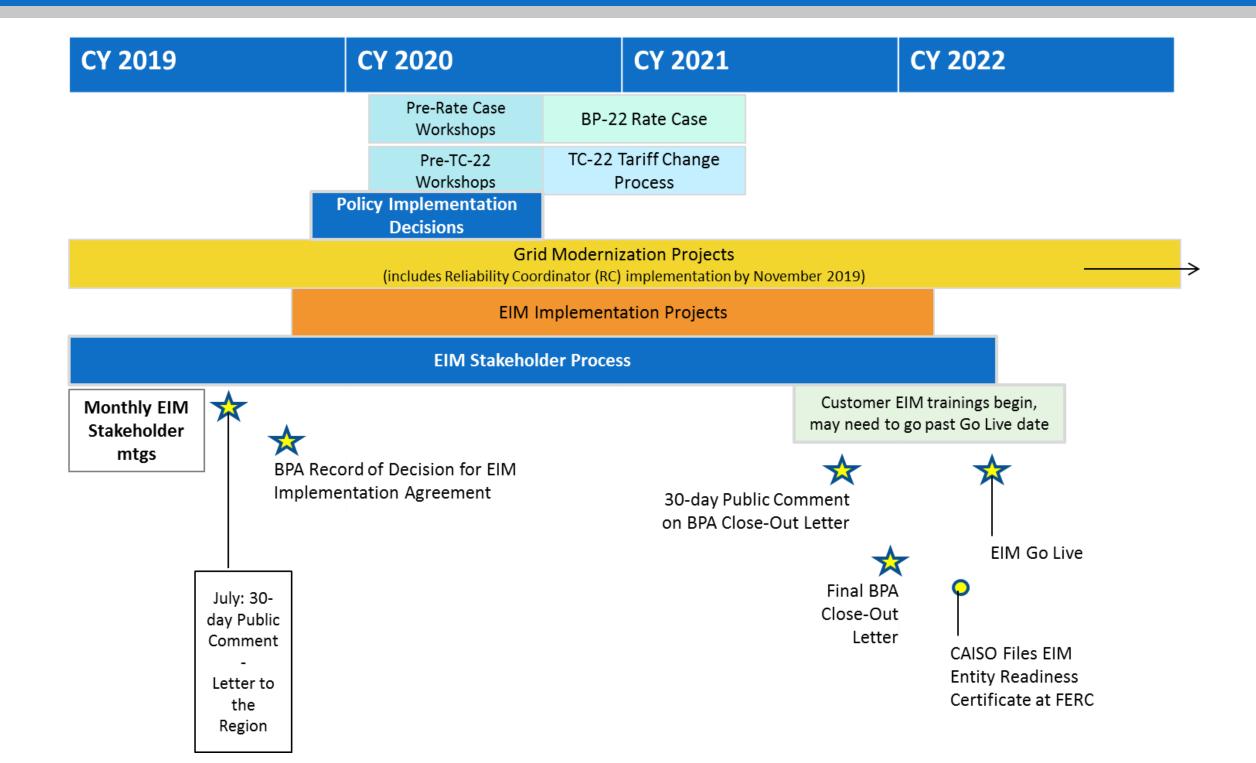
SPENDING YEAR-TO-DATE

Grid Modernization Key Strategic Initiative spending

In millions of dollars



ENERGY IMBALANCE MARKET TIMELINE





PUBLIC ENGAGEMENT

Scott Simms, DIRECTOR OF COMMUNICATIONS

PUBLIC MEETINGS

- May 2: End-of-lease line reintegration projects.
- May 3: Finance workshop.
- May 15: Energy imbalance market stakeholder meeting.
- June 13: TC-20 implementation update.

COMMENT PERIODS

May 2: FY 2019 spill surcharge.



QUESTION AND ANSWER

THANK YOU

The next QBR is scheduled for July 30, 2019.

Didn't get your question answered?

Email Communications@bpa.gov. Answers will be posted to www.bpa.gov/goto/QBR.

The strategic plan is available at www.bpa.gov/StrategicPlan.

FINANCIAL DISCLOSURE

This information was made publicly available on April 29, 2019, and contains information not sourced directly from BPA financial statements.